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Lewis, James H 1924-1926

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SEND the following Telegram, subject to the terms on back hereof, which are hereby agreed to.

Form 2

NEW YORK JANUARY 19, 1924.

JAMES H. LEWIS . . . BLACKWELL, OKLA.

TRUSTEES PEKING UNIVERSITY INVITE YOU ASSIST COMPLETING PRESENT CAMPAIGN
 FEBRUARY THROUGH MAY STOP SALARY SUBJECT NEGOTIATION STOP ON HEARING
 FROM YOU CAN AT ONCE TAKE UP DETAILS ORGANIZATION TERRITORY OBJECTIVES
 STOP CAN MEET YOU CHICAGO WEDNESDAY CARE JOHN LOGAN ONE HUNDRED
 THREE EAST WALTON PLACE WIRE REPLY ONE FIFTY SIX FIFTH AVENUE

J. LEIGHTON STUART

charge Peking University, 150 Fifth Ave.

0998

CLASS OF SERVICE	SYMBOL
Telegram	
Day Letter	Blue
Night Message	Nite
Night Letter	N L
If none of these three symbols appears after the check (number of words) this is a telegram. Otherwise its character is indicated by the symbol appearing after the check.	

WESTERN UNION TELEGRAM

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CLASS OF SERVICE	SYMBOL
Telegram	
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W H LUCE 890

VICE PRES. PEKIN UNIVERSITY. STATLER HOTEL DETROIT MICH
HAVE CONSIDERED YOUR SUGGESTION WITH UTMOST CARE STOP I AM READY
/ UNDERTAKE EXECUTIVE SECRETARYSHIP ALONG LINES YOU PROPOSE AND
BEGIN MARCH FIRST STOP. THIS DECISION NOT MADE LIGHTLY BUT WITH
BELIEF IN REAL SERVICE AND LONG SERVICE STOP I SHALL EXPECT TO
DEVOTE MYSELF TO THIS UNRESERVEDLY KINDLY ADVISE ME HOW TO PROCEED
JAMES H. LEWIS.

*Jas H Lewis
809 Hayes St
Evansville Ill*

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• 91 031 • 03046

March 1, 1924.

Mr. James H. Lewis,
809 Noyes Street,
Chicago, Ill.

My dear Mr. Lewis:-

Dr. Luce has forwarded your telegram to him on to President Stuart and the New York Office for Peking University. Evidently there has been some misunderstanding somewhere in the negotiations. The desire of the Trustees was that you might be persuaded to undertake this work until the completion of the present campaign which is set for about the first of June this year. They did not feel able to decide about future undertakings and have come to no conclusions on the matter of permanent plans for the time following June first. They had in mind however that you might be prepared to enter into the work for this brief period without in any prejudicing the future considerations.

I will be glad to present your telegram to the next meeting of our committee which will probably be next Thursday. In the meantime if you are prepared to take up this task until June first without any strings on the future at all, we would be glad to have you come to New York at your earliest convenience.

I am deeply sorry for the misunderstanding that has arisen but the greatest kindness to you and the only fair thing is to state the situation exactly as I have. We appreciate thoroughly the splendidly straightforward decision to which you have come and are glad that the need appeals to you. Please let us hear what your decision is at your earliest convenience.

Very sincerely yours,

Secretary, Peking University.

C O P Y

March 8, 1924

My dear Mr. Lewis:

The Campaign Committee in behalf of the Trustees of Peking University authorize me to extend to you an invitation to the position of Executive Secretary of the University on the terms given below.

As has already been indicated in our conversations the work of the Executive Secretary is primarily that of conducting campaign work for the increase of the funds of the University plant, endowment, and current expenses, involving the cultivation of new donors and the maintenance of interest on the part of those who have already given, the opening of approaches for members of the staff who may be able to assist in securing gifts, the securing of pledges, and, in cooperation with the Treasurer and Assistant Treasurer, the collection of the pledges. All of this involves personal interviewing, preparation of publicity material, public speaking, and travel. At the present stage of the campaign it is our feeling that less needs to be done in the breaking of new ground than in the bringing to fruitage the crops already sown. Until the expiration of our contract with Tambllyn and Brown at the end of May, the Executive Secretary would be expected to work in accordance with our agreement with them. Thereafter the plans of the campaign and the direction of other campaign workers would be the responsibility of the Executive Secretary in conjunction, of course, with the Campaign Committee and the Board of Trustees.

It would be our desire, as we understand it to be your own, that the arrangement be looked upon as tentative for the present until both you and we have opportunity, after you have been in the position for a period, to come to conclusions as to the practicable and mutually satisfactory nature of the arrangement. Such a period, we are sure, will be no indication of lack of confidence on the part of either of us and will be of advantage to both. It is our feeling that the remaining months of this season are hardly sufficient for this purpose and we should have no hesitation in extending the period until conclusions may be finally made. In any such arrangement adequate notice to either party by the other is taken for granted and expected.

Needless to say the Trustees are opposed to any plan involving commissions on gifts secured; they believe that an adequate fixed salary is the proper method of compensation. We are therefore prepared to offer a salary at the rate of \$4000 a year with an annual allowance of \$1000 for house rent in addition, payments on both these items to be made monthly. The expenses of the campaign, involving travel, printing, and other usual costs are made separately on the basis of a budget approved by the Campaign Committee.

It is our conviction that in the University we have an institution that has not only unusually attractive features for appeal to donors, but that all those who are working for its growth and development are sharing in a task of major importance in the Christian history of China and the Pacific and we would hope that you would share fully our convictions and our enthusiasm.

(Signed) Franklin Warner,
Vice Pres.

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PEKING UNIVERSITY

Incorporated
 PEKING, CHINA



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 ROOM 912
 156 FIFTH AVENUE
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DEPOSITARY
 Bankers Trust Company

March 18, 1924

Memorandum for Mr. Moss

On March 6, when I was sitting in the meeting of the Campaign and Finance Committee, I noticed that in discussing Point 9, relative to the purchase price of the old University site, nothing was suggested about the possibility of putting a mortgage on that property, depositing the papers with ~~the~~ ^{an} Peking Bank or its American branch here in New York, and raising some cash that way.

Probably this question has been discussed before, but I see no reason at all why if the Methodist Board owe that money to the Union University and that land was purchased by Union University funds, and the Methodist Church bought it, if the Methodist Church has not paid for it in the form of cash and notes with the mortgages as collateral, then the property belongs to us. Of course I have no desire to in any way antagonize the Methodist Board. On the other hand, though the transaction is among friends all working together, nevertheless it is a business transaction. We need the cash. The Property is a negotiable asset and why can't we use it as such and perhaps handle it through the International Banking Corporation or some such agency.

Probably all this has been discussed before, but it was on my mind and I had to get it off.

JHL

JHL:S

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MEMORANDUM FOR MR. J. H. LEWIS

MAY 3, 1924.

FUNDS IN HAND

Actual Building Cash in Hand	\$ 91,195.42
Temporary Loan for Current Purposes	21,756.91
Receivable on Bashford Memorial	<u>47,793.00</u>
	\$160,745.33

ENDOWMENT

Endowment General	84,304.00
Endowment Agricultural	<u>229,368.53</u>
	\$313,672.53.

NUMBER OF STUDENTS ENROLLED

Arts	342
Theology	27
Agriculture	17
Leather	13
Special	<u>39</u>
	438
	448 (includes 93 women)

NUMBER OF TEACHERS

Men	58
Women	<u>28</u>
	86

TUITION CHARGES

(See page 2 of Bulletin attached)

LIVING EXPENSES

Mexican \$110 - \$175 a year.

AMOUNT OF PROPERTY IN THE UNITED STATES

Nil.

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Executive Secretary
LESLIE B. MOSS

CENTRAL OFFICE
150 FIFTH AVENUE
NEW YORK CITY

Cable Address
Nanfushan, New York
Telephone
Chelsea 2130

May 29, 1924.

Mr. James H. Lewis,
156 Fifth Avenue,
New York City.

My dear Mr. Lewis:

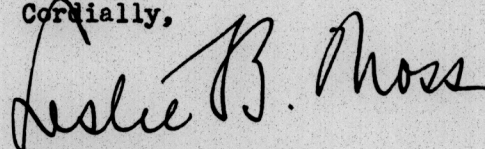
I wish to bring to your attention a matter raised in a letter from Mr. Arthur J. Stock, dated May 27, 1924.

He says that Mr. F. B. Wallace of Grosse Pointe has given him two checks for \$2,000 each for a residence at Peking University, and that these checks have been turned over to Mr. J. Henry Ling, Treasurer of Benevolences of the Central Methodist Church.

I wonder if when you are in Detroit the next time, you might not wish to speak to Mr. Ling about this little matter? The University will be very glad to receive the four thousand dollars at the earliest possible date.

If you can have a statement from him that the amount has gone forward to the Board of Foreign Missions for Peking University, I shall be glad to try to dig it out of the Board here.

Cordially,



Assistant Treasurer,
Peking University.

LBM/KJL

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PEKING UNIVERSITY

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PEKING, CHINA



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156 FIFTH AVENUE
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DEPOSITORY

Bankers Trust Company

May 29, 1924

MEMORANDUM TO MR. MOSS

I have been going over matters here in the office and we are faced with several problems which we must solve immediately.

Mr. Eubank is in and out of the office, Joseph Bailie is here some of the time. There is almost a procession of persons in and out.

Our files, travel cards, information cards, etc. must be kept up to the minute all the time and this requires a good deal of painstaking and intelligent labor.

We are already laying the greater work for the \$250,000 campaign and are more or less launching into it. This will be an intensive campaign, beginning not later than September 1. We will have to lay the greater work for the intensive campaign before it begins. All this requires an abundance of letter-writing on top of everything else. The amount of correspondence will decidedly increase rather than decrease.

We are faced not only with the matter of needed vacations during the summer upon the part of Miss Sillman and myself, but also with the necessity of some release from the pressure on her apart from the continual overtime exertion during the hot summer months.

The final burden of this song is that both of us realize the absolute necessity of immediately securing an associate for Miss Sillman in the office. This should be a young woman, capable of doing the same high-grade work which she does. A person who is simply automatic will not give the sort of help we need for the relief in the congestion of work for discrimination in the kind of clerical work which is necessary, and in the taking of dictation and transcribing letters.

Will it be convenient for you to take up this matter at once and secure some person who meets the approval of yourself and Miss Sillman (I mention Miss Sillman particularly because they will have to work side by side). I wish it might be possible to secure this person this coming week. Her salary should be charged to this special campaign fund.

Sincerely yours

James H. Lewis

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 JAMES H. LEWIS, *Executive Secretary*

DEPOSITORY

Bankers Trust Company

June 3, 1924.

L.B. Moss,
 150 Fifth Avenue,
 New York

Dear Mr. Moss:

You noticed in the Report of the Board of Trustees' meeting, held at the home of Mrs. Jenkins on May 20, it was announced that a dormitory was contributed to the University by the generosity of Mr. and Mrs. T.N. Pfeiffer. I made this announcement myself. I did it on the basis of information which had come to me, which is accurate, but which I have just learned was confidential.

I am, therefore, writing you immediately asking that you regard this information as strictly confidential, and that so far as the donors' name is concerned, at present, the dormitory be considered anonymous.

Sincerely yours,

Executive Secretary

June 18, 1924.

Mr. J. H. Lewis,
Peking University,
156 Fifth Ave.,
New York City.

My dear Mr. Lewis:

I quote herewith two paragraphs from recent letters of Mr. Gibb. These may be of value to you in your campaign work.

"Dr. John E. Weeks of New York City, a well-to-do retired oculist, visited the site yesterday. Mrs. Lee of the Women's Board was here on Saturday. Mr. Brockman of the Y.M.C.A. also was here during the past week. Colonel Cheney, related to the famous Cheney silk family, spent Saturday night here. I pass these names on as possible contacts in the publicity work at home.

"The work at present stands about as follows:- The roofing contractors have put the tar and tar paper roofs on the Theology Building, Men's Dormitory #1, Sage Memorial and one Women's Dormitory. These buildings are waiting for them to put the tiles in place. The Dean's Residence, Women's Administration Building and Women's Dormitory #2 are in process of having the tar roofs put on. The forms for the 3rd floor slab for the Women's Dormitory #3 are also in process of being put in place and the first story walls of Women's Dormitory #4 are going up. The concrete brackets under the eaves of the Physics Building are more than half finished, and the forms for the 3rd floor slab of the Chemistry Building are well under way. We are this week again water-proofing the basements of these two buildings. We water-proofed them once last year and put in a concrete

- 2 -

slab with steel reinforcing. This was done on calculations based on two years observation of the water table. During the last winter the water table rose two feet above our previous records and forced up both of the slabs and caused considerable leakage into the basements. This necessitated doing the work over again and we believe this time there should be no further trouble. In Men's Dormitory #2 we are putting the granite Ashlar base in place, and in Men's Dormitory #3 the piles are all driven and the forms for the foundations are being set up. In the Refectory piles are just started."

Sincerely yours,

Assistant Secretary,
Peking University.

LBM/CIL

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PEKING, CHINA

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L. B. MOSS, ASSISTANT SECRETARY

AMERICAN OFFICE
156 FIFTH AVENUE
NEW YORK

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PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

June 24, 1924

Memorandum to Mr. Moss.

A letter from Mrs. Colby yesterday, referring to the dates of payment on the library being given by the Berry sisters, raises the question in my mind as to whether it might not be possible in several instances to secure the early payments for a number of buildings for which plans are being drawn, but which are not yet actually under construction. My thought is if we could get in these moneys, we might get interest on them for six months or a year before we have to use them. If we can get \$50,000 in this way we will make from three to six thousand dollars at least, if they are carefully invested. It is probable you are doing this already, but I raise the question and would apply of course to such items as the Bashford Memorial.

I do not doubt but what you are handling the funds this way already, but I had the thought in mind and decided to pass it on.

Let's use the interest in grading & beautifying the grounds.
Henris

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Board of Foreign Missions Of the METHODIST EPISCOPAL CHURCH

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IN COOPERATION WITH THE

Sunday School Editorial Office

HENRY H. MEYER, EDITOR

DEPARTMENT OF
EDUCATION, LITERATURE, AND SUNDAY SCHOOLS
ON THE FOREIGN FIELD

ERIC M. NORTH

150 Fifth Avenue, New York City

CABLE ADDRESS: MISSIONS PHONE 2130 CHELSEA

YENCHING

July 21, 1924,

Mr. James H. Lewis,
Peking University,
156 Fifth Avenue,
New York City.

TRANSFER

My dear Lewis:-

You have asked for a statement of the engineering situation on the heat, light, water and sanitary system for the University. I am glad that Mr. J. A. P. Lund, of Lund, Gernow, and Co., our Peking engineers, has just been here in conference with our consulting engineer, Mr. Clyde R. Place, and that I can report considerable progress in consequence.

First of all we were happy to learn that there was substantial agreement on the part of Lund, Gernow, and Co. with all of the major recommendations which Mr. Place had made regarding the principles of design and the standards to be followed. On a number of other points Mr. Lund had questions to raise and fuller information to bring to Mr. Place. These involved the use of English thread on the larger sizes of pipe; the type of boilers to be used in view of the need for simplicity and economy; the form of expansion joints on the pipe mains; the standards for lighting equipment and sanitary fixtures; types of boiler-feed-water and domestic hot water heaters; the design of the water-tower, and similar points.

The result of the conferences has been very satisfactory. Mr. Place and Mr. Lund have reached understandings satisfactory to both on all points. Mr. Place has also advised Mr. Lund fully concerning items of American manufacture and on some of these we have some very generous offers already. Mr. Lund sailed Saturday for Manchester, England, to examine some items in which we expect British prices will be much more favorable. On these also he has Mr. Place's approval.

We are thus in the fortunate position of having in agreement on this vital element in the success of our plant both Lund, Gernow, and Co.'s close knowledge of China conditions and Mr. Place's expert judgment based on his extensive experience in the United States. I think you know that Mr. Place's work most widely known is the mechanical installations in the Grand Central Station development in New York City covering the station and a score of adjoining big office buildings.

It has been most reassuring to the Building Committee of the Board of Trustees to note the evident determination of both Mr. Place

and Mr. Lund to have the installations as simple in construction and in operation as possible. They have endeavored to eliminate parts that would require early replacement or unusual skill in effective maintenance. Economy in first costs has been steadily sought but not at the price of high operating charges. We want our annual budget to go as far as possible for education and as little as possible for coal bill and repairs! When the results of Mr. Lund's trip to England and other data are in hand a closer approximation of the costs can be made, but it is clear that we must figure on not less than \$300,000. This part of the plant must be laid down not only with the first group of buildings in view but also with the probable maximum expansion. This makes the initial costs proportionally higher but means fundamental economy in the total program.

There is nothing now standing in the way of immediate purchase of materials and the construction of the plant except our lack of funds for this purpose. The trenches are staked out, bills of material are ready for bids. The receipt of funds would mean beginning excavations and placing orders as quickly as cables could be sent.

I need not state to you the urgency of this for delay upon these installations means delay in moving the University and the much-enduring staff out of its cramped quarters into the eighteen buildings which comprise the first unit and setting it free to render its great service to China and to Christianity.

Faithfully yours,

Eric M. North.

August 29, 1924.

Mr. James H. Lewis,
156 Fifth Avenue,
New York City.

My dear Mr. Lewis:

In the absence of Mr. Moss, there has come the following cable-gram from Peking, which brings to a crystallization the issue which we have all, I think, been forecasting, and striving to avoid, namely, whether there is any way which we can find by which we can authorize the field to go ahead with the construction of the heat, light, water and sanitary plant.

"IT IS THE UNANIMOUS OPINION OF THE FIELD PROPERTY COMMITTEE TO ASK YOU TO AUTHORIZE LUND BY TELEGRAPH TO COMPLETE THE PURCHASE OF POWER PLANT AND WE WILL PROCEED WITH THE BUILDINGS UNLESS YOU CAN DO THIS, ARE NOT ABLE TO REMOVE NEXT YEAR ACCORDING TO AGREEMENT CHINA MEDICAL BOARD AND OTHERS CANNOT TOO STRONGLY URGE ON YOU THE NECESSITY EXPEDITING MATTER STUART."

I think they are entirely right that unless this can be done, it will be impracticable for them to plan to move by the fall of 1925.

At the present moment, the only difficulty which stands in the way, is the matter of funds. Of the \$300,000 which would be required, the Woman's College could be counted on to supply one-third.

None of us like to contemplate the discouragement which is sure to come to the field if we are forced to make it necessary for them to remain in the city another year.

In order to give consideration to this problem, it seems important to call a meeting of the Committee on Finance, Property and Investment on Wednesday, September 3rd, at three o'clock, in room #920 of the Presbyterian Board at 156 Fifth Avenue.

Mr. James H. Lewis

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August 29, 1924.

I hope that as many members of the Committee as possible will attend this very important meeting.

Sincerely yours,

Secretary, Peking University.

KJL

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PEKING

September 27, 1924

Mr. James H. Lewis
156 Fifth Avenue
New York City

My dear Jim:

I see that ours of September 9th got started to Mr. Lewis for which our humble apologies. Also we apologize that the progress of the buildings has not been recorded for eighteen days but here goes.

MENS COLLEGE BUILDINGS

Ninde Divinity Hall and Dormitory No. 1 - A few more samples of window glass installed. Good glass seems as scarce as men's teeth but we will get it closed up before the winter.

Physics and Biology - Tile roof completely finished. It makes a magnificent building. Some of us were in the northeast corner of the old summer palace two or three days ago and this roof showed up from there in great style. In talking with the editor of one of the Peking papers yesterday evening he said he had been looking at the buildings from the Western Hills and that they make a great showing. Seemed to fit the landscape exactly. Physics and Biology is nearly plastered.

Chemistry and Geology - We are getting the tile ridges in place. Plastering would be going on except that the war has completely stopped the supply of lime. Up to the present, however, this is the only serious delay that the war has caused us.

Men's Dormitory No. 2 - Third floor slab to be cast on Monday.

Men's Dormitory No. 3 - Second floor interior walls nearly finished. Window frames and column forms being put in place.

Men's Dormitory No. 4 - All the piles driven and the foundations to be cast next week.

Refectory of Group B - Ashlar base being cut and put in place.

Men's Administration Building (Bashford Memorial) - Foundations being cast. Over a thousand bags of cement have gone into these foundations since writing to you.

Library Building - Excavations for foundations well underway. We will have another pile driving job here.

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WOMEN'S COLLEGE BUILDINGS

Heating being installed in the Dean's Residence.

Stair railings being put in the Sage Memorial.

The Administration Building as when last reported.

Women's Dormitory Group DD and EE are more nearly finished than when last reported. Roof on EE still incomplete, as no tiles have been delivered for a month.

Dormitory Group C - Ridges well underway. Interior finish progressing.

Dormitory Group E - Roof sheathing finished and tar roof started.

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9/27/24

Yesterday we cabled to New York in response to a message received by Dr. Stuart, as per enclosed copy, the idea being that the Local Property Committee with the advice of various Chinese who have been consulted are sure that a Pagoda should not be put on any main axis but should be located ~~here~~ in a corner, and as one might say, in an off hand manner. Therefore the committee was suggesting its location as explained in a letter of mine to Mr. Moss of about the 17th. The committee is also decidedly of the opinion that it would be incongruous to build a Pagoda with an open roof which would be necessary should we try to use it for smoke stack purposes. It would also be worse than incongruous if there was any chance of the thing smoking. As also explained in our previous letter the committee felt that it should be designed out here and we are at present on the look out for an expert on Chinese Pagodas and when he is found we will see what design he has to suggest. In the meantime we have a book gotten out by the French Mission at Sicawei near Shanghai which gives photographs of models of many of China's best known Pagodas. Also some of the dimensions of the same. All this has been explained in previous letters by both Dr. Stuart and myself.

There is very little to report from here since the 22d. War news is very heavily censored out here and you surely get by cable all that we have here. The general feeling is that as far as the north is concerned it will end in a stale mate as in 1922. The direct result is that the price of food is rising rapidly, that the price of silver is very high which makes our American gold sell for less than 160 and coppers are cheap, local dollar buying 265 this morning. This is making the letting of a contract for residences an extremely difficult business.

We have had Mrs. Judd, the landscape architect, with us for the last three days and she is making suggestions as to how the grounds should be treated. We have also had Mr. Etter with us since Monday. He is also studying these questions. From chance remarks Mrs. Judd would suggest a less formal arrangement in the most part than Mr. Etter.

I am writing this to you as I do not know who the Secretary of the Board of Trustees is and I am sure you will pass it on to whoever should have it.

We have just received your letter of August 25th which needs no reply.

Very sincerely yours,

G:C

John H. L.

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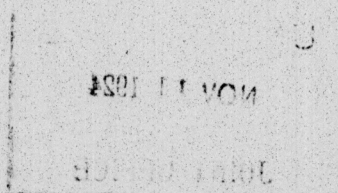
10 19

Code sent to	New York
Date	October 10, 1924
Code used	Missions
Code word	Translation

YENCHING

NEWYORK

XAURX	In reply to your telegram of
EYJIX	September 26th
SUGEN	power plant
LYURM	refer to letter of
LUND	Lund
REGOP	last month
PHAUF	£13,000
OWCYC	£ 895
YFOIL	strongly urge
BIPSG	send authority for
LUND	Lund
SGUCV	order at once
SILST	outside
IDUAP	equipment
PRADL	\$120,000



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May 1960
 A. J. Redwood
 Enclosed
 Reference to

U
NOV 11 1924
JOINT OFFICE

PEKING UNIVERSITY

PEKING, CHINA

AMERICAN OFFICE
156 FIFTH AVENUE
NEW YORK

PEKING

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OFFICERS

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PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

November, 6, 1924.

Mr. Eric M. North,
150 Fifth Ave.,
New York City.

Dear Mr. North:

For some time I have had the feeling that each member of the Board would wish to keep in closer touch with the affairs of the University than is provided through the medium of the "Peking News" and than some members of the Board are provided even in the specific committees on which they are serving.

Events which are happening today in China are often of a significance which cannot be fully told through such a public medium as the "Peking News" and often information is contained in the communications with President Stuart, Dr. Luce and others which is more or less confidential but which is naturally just as much more of interest and concern to each member of the Board.

I am therefore planning that to begin with a mimeographed letter will be sent to you, as a member of the Board, containing such items of information as indicated above and as have been received in the last month, either by letter or cable. You will receive the first letter in a few days.

It is possible that the members of the Board will wish this to be a biweekly letter instead of a monthly letter and if so, we shall be glad to make this modification.

With warm regards,

Sincerely yours,

James H. Lewis

1022

RECEIVED
UNIVERSITIES
NOV 7 1924
JOINT OFFICE

1023

Confidential

Peking University Office
156 Fifth Avenue
New York

November 11, 1924

TO THE MEMBERS OF THE BOARD OF TRUSTEES

On November 1 Dr. Stuart cabled from Peking as follows:

"All indications point to our ability to move to new campus next autumn. Orders have been placed for the power plant to cost 13,000 pounds sterling. It is important we begin building operations immediately on two refectories, fifteen residences and an additional dormitory."

In a recent letter from Dr. Stuart he says,

"The Soviet propaganda in China has become distinctly hostile to America and has much to say about our hypocritical Christian work as being either bigoted or disguised political effort."

XXXXXXXXXXXXXXXXXXXX

"My own conception of our program is becoming more and more clear that the securing of an endowment which will follow the University combined with an increasing number of the sort of Chinese who are taking positions with us guaranteeing our religious purpose partly by our charter and the present system of control, and still more by the personnel of our administrative officers and staff is the only safe course."

X
"We shall go in from now on for a much more extensive use of Chinese as the official language for University publications and documents and try to have a Chinese coloring in administrative affairs. Drs. Hung and Lew have been doing some brilliant and enthusiastic work this summer along this general line, particularly in reorganizing our Department of Chinese. I am giving a dinner tonight at a Chinese restaurant to the teachers in this Department to help develop good feelings in the change we have made."

"The problem is becoming more complicated than when I talked it over with you. Nationalistic feeling re-inforced by anti-religious sentiment makes our task peculiarly delicate. The determination to win out by the highest standard and by stressing certain features which commend themselves to Chinese judgment

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more than is women in some Missionary Schools adds to our financial problem, but with all these difficulties the task is more worthwhile than I have ever dreamed of it being. The admission of our own Chinese Teachers and Students for our policy and the recognition we are getting in Chinese circles despite the currents of opinion referred to are extremely encouraging. So withal I could want nothing better in life than to work at this great creative task."

XXXXXXXXXXXXXXXXXXXXXXXXXXXX

In a recent letter from Dr. Luce he says: "As you can well imagine I seized the first opportunity possible to go out to the new site. My first surprise was in being able to go out in a fairly good automobile traversing a well built road right up to our very site. I shall not attempt to describe my feelings on seeing the Campus and the buildings rising in the distance, all of which had filled my heart and imagination for several years without being able once to look upon the great enterprise. I had heard that the Campus was beautiful and that the buildings were going up in a very satisfactory way, but I think it safe to say they went far ahead of what I had permitted myself to believe was possible."

The site is located amidst historic scenes. The gorgeous Summer Palace, the famous Jade Parada and the beautiful Western Hills are all right at hand in sight and within easy walking distance while the Campus itself with its rivulet and the lake and small island at its centre, makes it all a spot altogether beautiful to behold.

For many years I have dreamed that if it was possible to combine the beautiful Chinese architectural lines with the lines of a modern Educational building, but the previous and very successful attempts and experiences had led me to believe that possibly I was entertaining an impossible dream, but when I saw the buildings arising on our Campus, even as they stood before me, I felt that there the dream was actually coming true. The Campus and the Buildings being placed upon it are far more beautiful than I had dared to hope.

During an absence of five years I find that China has changed a great deal. Perhaps the outstanding item that presents itself to us is the marked sensitiveness on the part of a good many leaders in China in regard to any manifestation of foreign control and influence, even such influence as is exercised through the Christian Church and Christian Educational Institutions. At some of the Educational meetings quotations are made at length from the very careful Report of the Educational Commission sent out from America two or three years ago. From this report they draw the fact that Christian Institutions are more widely acknowledged than they thought, and the question is raised in their minds as to the future extent of the influence of these Institutions on National development. I do not think that this will raise any very serious problems for the Chinese writer character 'Id', meaning 'reason', runs through all their thinking, and on the whole it seems to me to be characteristic of the race. Of course this does not mean that problems will not arise from time to time but our Board of Managers are here and are fully and well qualified by their attitude and experience

to be able to make the adjustments as the need arises.

My restudy of the situation only deepens my conviction that we are working on right lines and that Peking University has before it an incomparable opportunity, but an opportunity that can be secured only on condition that we, through adequate buildings, equipment and well-supported Staff maintain the highest educational standards, while being taken that the Staff be not overworked so that they shall have time and strength to influence the students in the things of the spirit commensurate with the high educational standards.

I realize that the Members of our Board of Trustees are all carrying heavy responsibilities along many lines but I am confident that such time and strength as you feel you can devote to the direct interests of the University will be placed at a point of exceptionally vital service.

After very careful consideration it is now decided that we shall plan to have the formal opening of the new University Building during the latter half of September 1926. I hope it may be our privilege to greet a goodly number of you in Peking at that time. It is quite possible that from that date a new era will begin in the history of the University. In the meantime we shall be bound together in one of the finest tasks in the world.

XXXXXXXXXXXXXXXXXXXX

Sincerely yours,

James H. Lewis.

January 16, 1925

James H. Lewis
Hotel Tulsa
Tulsa, Oklahoma

Dear Jim:

I am a little bit perplexed to know what to do and what to say with reference to the program for Luce's activity after he reaches Vancouver.

The Finance Committee yesterday had a lively and "do-it-up-brown" kind of a session, and while I was out for a few minutes they voted that Luce should come directly to New York. I tried to indicate to them that I understood that you had other plans but Mr. Evans thinks that your final judgment was that Luce should come on direct and not do any campaign work until he got here. Whatever the varieties of ideas we may get into, we certainly don't want to have two different sets of suggestions going to Brother Luce when we really intended that you and the Finance Committee should be of one mind. Whose mind is, of course, another question. It is with this in mind that I have wired you as follows:

"Shall Luce come east or work Pacific Coast. Evans understands former is your conclusion. Finance Committee will agree. Your own judgment desired. Mrs. Lee Reports Dickinson asking instructions on arrival February 9. What do you suggest for her? Would it be wise you, Luce, Dickinson meet Chicago Committee, then New York? If so, when? Comprehensive plan needed."

As indicated by the telegram in addition to the action of the Finance Committee, which was very nearly imperative, as to Luce coming East, Mrs. Lee writes from Chicago, quoting the cablegram from Miss Dickinson, asking for instructions as to what route she is to take in campaigning after she reaches Vancouver - all of which is very perplexing to Mrs. Lee because I don't think she has quite gotten the votes of the Yenching Committee, approving Miss Dickinson's coming back at all, nor much less are they prepared to lay out a campaign program to be followed at the dropping of the hat, or whatever you drop when you start a campaign program.

I doubt very much if they will have any plan for appear in behalf of the Woman's College that she could carry out on the Pacific Coast, prior to coming East, though they may scrape something up.

If it should turn out to be the final conclusion that Luce is not to work the Pacific Coast, then I wonder whether it would be desirable for him to meet you in Chicago and take the opportunity to discuss the situation with the harrassed members of the Chicago section of the Woman's College Committee. It might be possible then for you and them to shape something which might direct Miss Dickinson's route when she reaches this country, unless she should come on here at once, which would seem to me probably ought to take place fairly soon after

1/16/25

her arrival if there is to be anything in the way of a joint campaign; all of which is a large question. Frankly, I think the Woman's College has got plenty to do to secure the funds that it will need to prevent it from going to debt in current expenditure at the end of the first year of operation on the new site. I have just written Mrs. Lee that the estimated operation of the plant side of the Woman's College for next year is going to cost them \$10,000 gold more than their present budget, as indicated by figures from the field to me in the General Budget, and undoubtedly there will be other increased expenditures which are not included in the budget at the present time.

Of course, the large general question, which I have indicated as to the possibility of cooperation in a campaign, is one that I think can only be thrashed out between some group representing the Woman's College Committee and the hard-headed brethren of the Finance Committee. If there is to be any cooperation in the campaign it will have to be directed from a single center and not from Chicago and New York separately. These, however, are random ideas. The real question is whether Dr. Luce is to work the Pacific Coast or not. I

I am wondering, for example, whether you consider it desirable to indicate to Dr. Luce whether he should go lightly with relations to the Wheeler family. I find L. R. Wheeler down on the Portland list. If you will let me know your judgment on the matter quite fully, I will try to thrash it out with the Finance Committee in time to get word to Dr. Luce if there is any alteration from the program already set up by the shipment to him at Seattle of lists and literature.

Incidentally if he is to come to Chicago after he arrives at Vancouver on the 26th, he could very likely reach Chicago before you leave as I understand you are to be there on the 29th.

The Finance Committee yesterday gave me the creeps by authorizing the purchase of the mains for the heating plant and indicated a most determined go-ahead disposition.

Faithfully yours

1028

PERMANENT

January 16, 1925

James H. Lewis
Hotel Tulsa
Tulsa, Oklahoma

CONFIDENTIAL

My dear Jim:

Very briefly over the telephone the other day Mr. McBrier asked whether we had clinched with the McCormicks' for the Recitation Building which flanks the Central Academic Quadrangle on the north. You will remember that this is the one that Luce has been putting up to the McCormicks. McBrier indicates that he is going to be ready pretty soon and I think he wants that one. I did not have opportunity to discuss the matter with him except over the telephone, but presume that will come along. I think we ought to go into the question fully with Luce as to whether it is at all possible to swing the McCormick interest into something else. You remember the judgment on the field was that this Recitation Building was not immediately needed and that they did not wish to erect it in order that they might avoid the overhead costs required to keep it going.

If it should turn out that they haven't that particular building in mind so strongly as to imperil their gift, I should like to give McBrier a chance at it and if he is ready to come across put up to him a proposition of furnishing the funds for this building on an understanding that we could use them to complete the power plant or some other necessary item, and then replace the funds from the balance that will be due after the \$100,000. is paid upon the city site - this balance being approximately \$98,000. This amount will, of course, be some time in coming in. My thought is that we would not need the building until that money is available.

I wish you would think this over very carefully, write me any judgment you have and take it up fully with Dr. Luce. I do not want to imperil either gift and yet I do not know quite what else we could swing McBrier to, as he is looking for a specific building with which to associate the name of a relative.

In discussing this with Dr. Luce, it would seem to me to be wise to refer to it as a matter being considered by a trustee, inasmuch as McBrier's conversations with us have been confidential.

Faithfully yours

1029

PEKING UNIVERSITY

PEKING, CHINA

PEKING

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 150 FIFTH AVENUE
 NEW YORK

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 JAMES H. LEWIS
 EXECUTIVE SECRETARY

January 30, 1925

MEMORANDUM TO DR. NORTH

I just had an extended talk with Mr. Wannamaker of Princeton-in-Peking. He is sailing for China about the end of March.

He informs me that Mr. McAlpin, the Treasurer of the Princeton-in-Peking fund, has asked him to clear with us the title of the house which Princeton-in-Peking is building on the campus of the University for Mr. Burgess. The question has been raised because these are trust funds.

Mr. Wannamaker has suggested that we write Dr. Stuart and have Dr. Stuart write a letter back to the Princeton-in-Peking office assuring a guarding of property rights pending the final agreements with Princeton-in-Peking on property matters.

It would seem to me, however, that this is a matter for our Board of Trustees and I therefore leave it in your hands.

JH Lewis

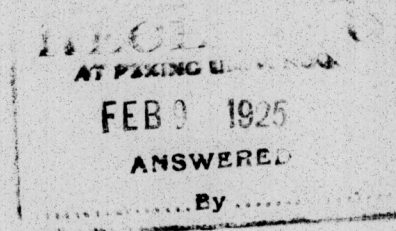
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THE BING UNIVERSITY

UNIVERSITY
JAN 30 1976
JOHN C. B. C.

1031

Copied to Mr. Lewis, Executive Secretary, Peking University



February 5, 1925

Mr. J. S. Burgess,
Princeton-in-Peking,
Peking, China.

Dear Burgess:

Mr. McAlpin has seriously raised the question whether we have dealt quite properly with Mr. Guy's trust fund, in authorizing you to expend it in the erection of a residence for yourself on the campus of Peking University without having first safeguarded our property rights in the matter.

The second half of Mr. Guy's gift is now in the hands of Mr. McAlpin. I do not know just how he will feel that he must act in the matter of dispensing this second \$3500.

At any rate, he wishes me to secure from you as early as possible, a very detailed statement as to just how you have proceeded in this matter of the erection of your residence - how was the site selected? How was the design of the building determined? What understanding have you with the Board of Manager of Peking University in regard to our property rights in this building?

If you have no such understanding at all, please confer at once with President Stewart and see that we receive some sort of written statement from him which can later be made legally binding by agreement between the Board of Trustees of Peking University and our Trustees.

Sincerely yours,

Olin D. Wannamaker

Executive Secretary.

1032

REPORT OF THE EXECUTIVE SECRETARY
TO THE ANNUAL MEETING OF THE BOARD OF TRUSTEES, PEKING UNIVERSITY

Held in New York City, April 9, 1925

Your Secretary was invited to undertake this work, and assumed office on March 1, 1924. At that time the general intensive campaign of the University had been proceeding for approximately two years under the contract with the Tamblyn and Brown Agency, which contract terminated on June 1, 1924.

At the time your Secretary assumed office, there were working in America President Stuart and Dr. Luce of the University, Miss Sui Wang of Yenching Woman's College, Mr. K. A. Wee who is now associated with the University in China in promotion work, and Mr. Byrd of the Tamblyn and Brown Agency, together with part time cooperation on the part of Mr. Strong, also of that Agency.

President Stuart and Dr. Luce left New York by the middle of April; Mr. Wee and Miss Wang left the first of June, and on that same date Mr. Byrd and Mr. Strong ceased their relationships with the University under their contract.

The intensive campaign, carried on up to June 1, 1924, had been very productive of results in the securing of buildings for the first construction unit of the University. It had also built up a reasonable constituency with a much larger list of persons which formed the basis for the enlargement of such constituency.

The main items left to be accomplished were:

- (1) The securing of as many additional residences as possible (at \$7,500 each).
- (2) Provision for the Power Plant and Mechanical Equipment (approximately \$300,000)
- (3) Supplementing the Current Budget (\$3,000 or \$4,000)
- (4) Two Dining Halls (\$35,000 each)
- (5) Liquidation of accumulated campaign expense (\$80,000)

(1) Several leads had been opened during the Campaign for residences and a number of these materialized during the year, with the addition of one entirely new residence, and a number of other leads developed.

(2) The first estimate placed upon the requirements for the mechanical equipment was \$186,000. Through the very great generosity of the Methodist Board of Foreign Missions, provision was made during the fall for the providing of \$100,000 cash toward the payment for the land which they purchased from the University. This is particularly appreciated by the University in view of the very heavy financial load which the Board of Foreign Missions of the Methodist Episcopal Church is carrying.

The providing of this \$100,000 enabled the Yenching College Fund to supply an additional \$50,000 toward the power equipment, making a total of \$150,000.

Later, however, the estimates for power equipment were raised to some \$300,000 so that we have still to provide \$150,000, of which the Yenching College

Report of the Secretary
April 9, 1925

Fund will provide their approximate share - \$50,000. We require an additional \$100,000 as our share.

(3) Through the generosity of the friends of the University, the additional funds required for the Current Budget were supplied.

(4) The Dining Hall situation was very unsatisfactory. Three possible leads had been indicated, but when these were investigated only one of them bore any possibility of realization within the next two or three years. That was in Buffalo, where, through the earnest efforts of Mr. Henry D. Miles, whose daughter was teaching English for a year at Peking University, some \$9,000 had been conditionally pledged. We are glad to report that during the year the amounts available in Buffalo have been very materially increased and we have a reasonable basis for anticipation that at least \$25,000 of the required \$35,000 will be provided in cash or good subscriptions by June 1.

There are two other very substantial leads for dining halls which should be realized at least some time before January 1, 1926.

(5) The American Office of the University was confronted by the tasks, both of reducing the accumulated campaign deficit and also of providing for its own expenses during the year. To this end, it launched what came to be known as a "Lion Fund" campaign, which has netted us to date \$16,141.10 in cash and \$3,939.90 in good subscriptions. We have a reasonable basis for anticipation that this amount will be increased by three or four thousand dollars by June 1. We wish that this particular campaign had been more productive, but it will not need to cease on June 1st, and should quietly add to the resources of the University for the liquidation of the debt for some time to come. This provides for the payment of all the expenses of the American Office this year and the liquidation of the accumulated campaign deficit by between \$5,000 and \$10,000.

There is still due on good subscriptions on residence account - \$65,000, most of which we may expect before September 1, 1925.

Our program for the coming year must involve the meeting of the building and equipment obligations immediately required, the liquidation of the balance of the campaign deficit and the providing for the increase in the current budget.

We are glad to be able to report that there seem to be in sight friends of the University who are interested to provide these desired buildings during the coming year. We are still very greatly worried over the \$100,000 additional required for the power equipment. That is probably the most serious financial concern of the University at the present time.

We believe that it will be possible during the coming year to liquidate a very substantial amount of the current indebtedness.

The requirements for the Current Budget next year includes \$25,000 increase. We are glad to report, however, that Mr. Edward S. Harkness has very generously offered to contribute as additional endowment for the Theological School \$100,000 on the condition that an equal \$100,000 be raised for General Endowment on or before July 1 of this year. If the condition of this generous offer of Mr. Harkness can be met, it will very materially assist in meeting our Current Budget obligations.

Report of the Secretary
April 9, 1925

Mention should be made at this time of a decidedly generous proposal by an anonymous donor to provide approximately \$100,000 for the erection and equipment of one of the additional halls which will be required in the development of the University, payment of which sum will begin within the next six months. The University is particularly to be congratulated in this, as the donor specifically states that though he will provide this money with reasonable rapidity, yet the funds do not have to be applied to the erection of the building until the building will be required and the funds can be temporarily applied for urgent capital requirements, though they are to be refunded in due course for the erection of the above-mentioned building.

Finally, your Secretary wishes to urge very strongly the formation of a Committee of the Trustees, whose duties it shall be to cooperate with President Stuart in the mapping out of the future steps of the University.

The University is completing its first stage of life as it moves out to the new campus and into the new plant. Its future henceforth will involve decided increases in the student body, additions to the number of courses and to the faculty. It may involve additional Departments or Schools. The requirements of a leading university today, however, are such as to necessitate careful study and planning and provision for all of these needs. If Peking University is to become the university which the needs of China invite, her progress henceforth should be a development as well as an evolution. This will require a great deal of planning in advance as to where each Department of the University is going, as well as the University as a whole, and what faculty and funds and buildings will be required for its development.

Anticipating the steps in this development by two or three years, in each case we will reduce the number of emergencies, and of disappointments in failing to meet these emergencies fully. We will also put the University in a strong position to serve better the educational needs of China.

Respectfully submitted

James H. Lewis

Executive Secretary

May 6, 1925.

Mr. James H. Lewis, /
150 Fifth Avenue,
New York City.

My dear Mr. Lewis:

I have the honor to convey to you the following action of the
Trustees of Peking University (Yenching University):

"T-1843 VOTED to express the appreciation of the Board
of Trustees to James H. Lewis for the admirable
work accomplished."

Faithfully yours,

Secretary.

EMN/KJL

1036

C O P Y

*Lewis
I have conveyed
this to Carter
since got it.*

Sewickley, Pa.,
May 10, 1925.

Mr. Russell Carter,
Treasurer Presbyterian Board of Foreign Mission,
156 Fifth Avenue,
New York City.

Dear Mr. Carter:

The Trustees of Mr. J. E. Finley's Estate are very much interested in Peking University and would like to do all in their power to cooperate with you in that work. They believe that in so doing they are in harmony with the highest desire of Mr. Finley.

Part of our gifts are to go to educational work, and part to religious work. Happily the Peking University combines both of these ideas and it seems well to us, in order to have the University secure the largest possible co-operation from us, to give \$5,000.00 directly to the University Treasurer, which might be regarded as a gift to education; and a gift of \$5,000.00 to the Presbyterian Board of Foreign Missions. Our hope is that the Board would see fit to use this amount for the development of the University looked at from the point of view of religious work, in addition to whatever sums the Board is accustomed to grant.

We cherish the hope that later we can add to the gifts already given. Possibly in due time we might even complete one of the University Quadrangles as a memorial to Mr. Finley. Any later gifts we might make would be given in the spirit and mind of the above unless otherwise indicated.

Very sincerely yours,

(Signed) WILLIAM O. CAMPBELL

1037

PEKING UNIVERSITY

May 26, 1925.

MEMORANDUM TO MR. JAMES H. LEWIS.

PEKING

Miss G. Moore, Mr. Harkness' secretary, called up on the telephone at 12.30, to-day, and reported that so far as Mr. Harkness' representatives are concerned, the plan of the James' gift to match the Harkness' gift, according to the draft which you left with her, was satisfactory. She said further that it was Mr. Harkness's desire to make the payments in four instalments, and that if it would be practicable for us to wait until Mr. Harkness' return the first week in June for the determination of when these payments would be made, she would prefer it. I told her that would be entirely satisfactory and that we would write her about the first week in June, reporting the matching of Mr. Harkness gift.

E. M. NORTH

PEKING

June 3, 1925.

Memorandum for Mr. Lewis:

Letter from Mr. Gibb under date of April 18th:

"You have noticed in our March balance sheet an item for stone bridges and monuments, nearly 6,800.- local currency. This includes one old bridge to be erected near the front entrance, three bridges from the old Summer Palace for use in other parts of the grounds. These latter date back to George Washington's time. Also a pair of stone lions considered by experts the best works of art of their kind, extinct. These were purchased from a Chinese burial ground, west of the Jade Mountain. In your photograph file you have a picture of one of these. There is also included in this amount the cost of hauling, three of the stone columns, pair of Shi Lin (mythological animals), also one carved dragon slab, all from the old Summer Palace. The ownership of these latter is still under discussion, but we expect they will ultimately become the property of the University. We are also hoping to get the fourth column, and one more carved dragon slab.

We mention this now because we find the materials for the bridges very much in the road, and are proceeding to erect the same. We hope that the trustees will be able to get a gift of approximately 67,000.00, which can take care of this account, and also of the cost of putting the bridges and monuments in place.

There are similar works of art in the neighborhood, and they are being destroyed by vandals, or being exported as museum pieces to foreign lands. As we have the friendship and confidence of the people in this neighborhood we can secure these and preserve them for posterity. If we can get a small sum of money in hand to purchase such as available, their value will bring a return many times greater than the original cost."

R. H. North

PEKING

June 3, 1925.

Memorandum to Mr. J. H. Lewis:

Under date of March 30th, President Stuart writes as follows on two matters:

"Regarding Mrs. Straight's money, I see no reason why all of the 50,000 should not go into the general campaign or building fund, only provided that as I wrote you before enough is secured from her to maintain Britton. This ought to be, and I think easily can be, made an additional annual gift of 3,000."

"Regarding Robert Shaw, Chamberlain has been in correspondence with him, and will be glad to have him assist in any way in financial work in America, but we had not thought of his coming to China for a survey, or of any grant beyond at the most some sort of charges for work done in America, to be the first charge against any funds he might secure."

Also under date of April 15th:

Berry Library Building

"The Colby party are in the city now for three and a half very full days. They have been shown our grounds on their way to the Summer Palace, which scarcely gave time to form a good impression as to which was really the Library Building. As a matter of fact, they never saw the hole in the ground and have the impression that the Administration building is that one. I have offered to take them for a more extensive visit over the campus but they have begged off and are not in the least disturbed, although I was quite frank as to the delay, so you need have no anxiety whatever. They are delighted with the general effect of the buildings and Miss Berry is planning to come out to the dedication. Dr. . . . Yen is giving them a big luncheon today and they are extremely flattered. They dined with Mrs. Luce Saturday evening and are with us this evening. If I get a chance at that time I shall broach the matter of the additional 14,000 needed, though in any case it should be taken up in a formal way from your office or through Luce personally, after the work has proceeded somewhat further. Mr. Colby is suffering from indigestion and is generally worried about himself, and somewhat irritable. This fact together with the rush they are in would not make it advisable to more than mention this additional cost."

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES

WILSON, HONORARY PRESIDENT
H. WARNER, PRESIDENT
J. M. P. SCHELL, VICE-PRESIDENT
M. MCBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
S. PARKES CADMAN
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ERNEST A. EVANS
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F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS

J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

October 28, 1925

Mr. J. Henry Scattergood,
The Bourse,
Philadelphia, Pennsylvania.

Dear Mr. Scattergood:

President Stuart reached Peking on October 23rd. Within a few days we will send you cabled word from him concerning the present political outlook. Civil war seems possible again between rival military leaders even now when the International Tariff Conference is being called. We must bear in mind, however, that the great mass of Chinese people pay very little attention to the Government or to the contending local armies. The great bulk of the Chinese population goes ahead day by day regardless of its national rulers or rival generals.

It is the permanent constructive forces in China which are bringing strength to the nation. Of these forces Peking University stands pre-eminent in educational circles, wholly in addition to its positive Christian influence. Our enrollment this fall is to the limit of our capacity. We turned away nearly seventy-five per cent of the students applying for entrance because we had no more room. Our new buildings and campus will be completed and ready for occupancy next June.

A year ago I wrote our University friends asking for "one final lift" and stating that for every \$100.00 contributed there had been provided a small metal replica of the Chinese lion. There was a splendid response. It was not enough, however, to meet all of our needs and we are taking the liberty of asking those who did not help us then to do so now. Our mechanical equipment is installed and we greatly need \$50,000.00 cash immediately to meet the balance of its cost. If you and the other friends of the University will each send \$25.00, you will provide this necessary final money. Perhaps you can send more; perhaps not quite so much. But will you send in the enclosed envelope what you can spare now. We must somehow have these funds by not later than December 1st. If you respond I promise not to ask for money in this way again.

This letter carries with it our deep appreciation and our faith.

Sincerely yours

James H. Lewis

P. S. There are still some lions left so that we will be able to give one to each person sending \$25.00 or more.

8/25
Applied to Lion-Letter of
Oct. 28, 1925 - 1926

1041

RECEIVED
AT PEKING UNIV. HDQ.
NOV 7 1925
ANSWERED
.....By

5-7-25	
Receipt made	✓
Card	✓
Up card	
Checked on list	
" " Stencils	
Answered	✓
(100 sent)	
Red	

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PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES

LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. MCBRIER, TREASURER
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F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
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WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS

J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

November 21, 1925.

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

Dear Dr. North:

Dr. Stephen P. Duggan, the Director of the Institute of International Education, the outstanding organization of its kind in America, was invited in December of 1924 by the Philippine Government to be a member of a Commission which was organized to survey the educational system of the Islands. Upon the completion of this work he visited other Asiatic and European countries.

In his report to the Administrative Board of the Institute upon his return on October 10, he writes as follows about Peking (Yenching) University. I thought you would be interested in this excerpt.

"It seems to me that the Christian forces would be very wise if they were to decide to limit their support to one university in China rather than scatter it over a number. If they do, the logic of the situation would indicate Yenching at Peking to be the institution. It is the best organized and equipped at the present time. It is at the capital and in touch with all the government departments and agencies. The North China Union Language School has just been joined to it. And it has the respect and confidence of the Chinese officials and people to an unusual degree. President Stuart of Yenching has done a remarkably fine piece of work at Peking."

Sincerely yours,

James H. Lewis

1043

RECEIVED
UNIVERSITIES
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1044

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Republic
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OFFICE OF THE PRESIDENT

學大京燕
YENCHING UNIVERSITY
(INCORPORATED IN 1929 AS PEKING UNIVERSITY)
PEKING, CHINA.

RECEIVED AT PEKING UNIV. HDQ. APR 26 1926 ANSWEREDBy
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1 April 1926

File "Lewis, J. H."

TRANSF

Mr. J. H. Lewis
150 Fifth Avenue
New York

My dear Jim:

Your letter of February the 2nd touched me no little. I can imagine something of the discouragements and unsuccessful efforts which such a task as your inevitably involves. Having had a taste of it myself with a very heavy percentage of futile attempts, I not only sympathize with you but believe more thoroughly in you as time passes. When the right man is on the job, as I thoroughly believe is true in your case, the inability to achieve all that is desirable merely reveals the inherent difficulties of the undertaking. It is unnecessary to say much on this subject as we already understand each other. On my side also the months since we saw each other last have been many times more trying and baffling in their problems than I had ever supposed. Here again we are doing the best we know how in a situation where the difficulties are largely inherent.

I want to call your attention to the possibility of securing Mr. Henry H. Welles, Jr., 27 Washington Square, New York, as an additional financial agent for the University. His son has married Josephine Sailer and they are now in Peking in language study. She has come to me with the suggestion, stating that the Presbyterian Board of Home Missions which has been employing Mr. Welles has ~~but~~ its program by a half million dollars, one result of which has been the discontinuance of his services. She says that Mr. Welles is one man who really enjoys asking people for money and that he has been rather successful in this respect. It seems that he also has independent means and would probably undertake to work for us without salary, although he would find it easier if he were given a salary of \$1000-1200 per annum. I hear that America is on a prosperity wave just now and it may be that such a man with his contacts already formed might be worth while. You will be able to get further facts as to his fitness for such work and the other considerations that enter in. I merely pass the idea to you.

OK.
WPS

I note what you say about the Rochester Brick Church undertaking my support. This is quite gratifying and I am more than willing to be used in this way. I do hope, however, that the Presbyterian Board will allow this to be an additional income to us rather than enabling them to unload their own responsibility. Will you write to Dr. Nixon and tell him how pleased I am. I suggest this rather than my doing so direct because I am not yet sure of the final arrangements. On hearing more specifically I shall do so from time to time.

1045

You might also give me the fullnames and addresses of Mrs. Strong and Mrs. Babcock together with any others to whom I might send individual letters of souvenirs. I am enclosing a correspondence regarding the support of Miss Crane which explains itself.

I am also enclosing correspondence with Mr. Gannett one of the editors of the Nation. Mr. Balderston recently visited Peking and is looking for objects in which his society would like to assist.

Very sincerely yours,

JAMES H. LEWIS
150 FIFTH AVENUE
NEW YORK

PEKING

June 29, 1926.

TRANSFER

Dear Eric:

Will you kindly convey to the Trustees of the University the deep appreciation of Mrs. Lewis and myself of the remembrance and the flowers thereof on the occasion of our little boy's jaunt into the next world.

The thing which makes it possible to carry on in the midst of a blow like that is the affection of our friends.

Ever yours,

James H. Lewis

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

1047

PEKING UNIVERSITY

September 10, 1925.

MEMORANDUM TO MR. JAMES H. LEWIS

Please note this paragraph from a letter from Dr. Stuart:

"Dora Dennis Memorial: When in America one or two years ago I was given \$100 by a Miss Dora Murdoch for what was to be a memorial for her niece, Dora Dennis. I have just purchased a chronometer and a thirty day clock which together just about cover this amount and shall have an appropriate inscription put upon each. Will you please see that the treasurer is able to account properly for this gift. Please also write Miss Murdoch to Baltimore. Her address is probably on file in the office, but I have not kept it myself which is why I do not write her directly."

We cannot formally acknowledge receipt of this, for apparently Dr. Stuart did not turn the money over to the University's Treasurer.

However, will you write to Miss Murdoch and inform her gratefully of what President Stuart has done with the money? This will, perhaps, be, as far as she is concerned, an adequate receipt.

711 | Meanwhile, will you please have an investigation made as to whether this money was received here, as indicated by your records, so that we can find out whether it is on our books?

ERIC W. NORTH.

EMN/L

1048

New York, N. Y.
September 29, 1926.

Franklin H. Warner
Warner Chemical Company
New York, N. Y.

TRANSFER

Dear Mr. Warner:

I appreciate very much the opportunities for service which have been given to me during the last two years and a half, as Executive Secretary for Peking University. It has been a very pleasant period and I hope that the returns to the University secured through my efforts have at least in a measure justified the faith of the trustees in inviting me to that service.

However, it seems to me that the best interests of the University will be served, as well as my own interests, by the tender of my resignation at this time. There are one or two prospective donors which it would seem wiser for me to clear with. If you and the Finance Committee desire me to do so, I shall be glad to carry through those negotiations for the University, irrespective of my official relation thereto.

Having the above facts in mind, I herewith tender to you as Chairman of the Board of Trustees, my resignation as Executive Secretary to take effect tomorrow, September 30th, 1926.

With warm personal greetings and regards, I am

Very sincerely yours,

James H. Lewis

3395194



PEKING

Oct. 6, 1926

Mr. James H. Lewis
Greenhaven
Hammoneck, New York

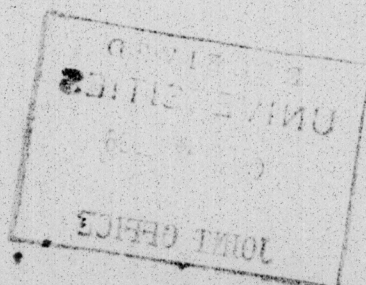
Dear Mr. Lewis:

I am enclosing the action of the Finance Committee relative to your resignation which you presented to me on September 29, 1926. We regret this action exceedingly but feel obliged to do so after your sincere insistence that it would be the best way of aiding you at the present time. We wish to express our great satisfaction in your success in raising large sums of money for Peking University which you have done. You have shown a broad daring attitude in undertaking great things and have carried a number of these ventures to success. We feel that you will wish to leave, particularly the incompleting records in such shape that they can be followed up by someone else and therefore we hope that you will take time to dictate at your old office all the information which we ought to have in connection with the following and any other that you may think of that we have omitted.

Mrs. Jenkins, Hartley Foundation, Mrs. Marmon,
Buffalo Dining Hall, Fosdick & Appelget Conferences,
Mr. Barber and the Baking Powder group
Mrs. Finley and the Finley Estate of Pittsburgh.

Again expressing appreciation of the Board for the valuable services you have rendered, and wishing you all success in the future, I am,

Sincerely yours,



1052

Oct. 2, 1936

I am enclosing the report of the Finance Committee
which was presented to me at the meeting of the
Board of Directors held on October 1, 1936. The
report contains a statement of the financial condition
of the University for the year ending June 30, 1936.
The report also contains a statement of the financial
condition of the University for the year ending June 30,
1935. The report is a very complete and accurate
statement of the financial condition of the University
and I am sure that it will be of great value to
the Board of Directors. I am enclosing the report
in the form of a letter to the Board of Directors.
I am sure that the Board of Directors will find the
report very interesting and valuable.

Very truly yours,
John D. ...
President

Enclosed for the Board of Directors is a copy of the
report of the Finance Committee for the year ending
June 30, 1936.

RECEIVED
UNIVERSITY
OCT 4 1936
JOINT OFFICE

DEAD AT WHEEL A WEEK

J. H. Lewis's Body in Garage at Mamaroneck.

The body of James H. Lewis, 34 years old, of 521 Lake Shore Drive, in the Greenhaven section of Mamaroneck, was found at the wheel of his automobile last night in the garage at his home. Apparently he had been dead for a week from carbon monoxide poisoning. The switch of the car was on and the battery was dead.

His father-in-law and sister-in-law, W. E. Watt of Chicago and Miss Dorothy Watt of the Tathan House, Lexington avenue and Thirty-eighth street, made the discovery. Mrs. Lewis was visiting her father in Chicago, planning to sell the Mamaroneck home, and when efforts to get into communication with her husband a week ago failed Mr. Watt came East to investigate.

Mr. Lewis had a business address at 150 Fifth avenue.

*New York Evening Sun,
October 21, 1926*